San Jacinto College District Board Workshop June 4, 2018 District Administration Building, Suite 201

MINUTES

	Board Workshop Attendees: Agenda Item:	Board Members: Erica Davis Rouse, Marie Flickinger, Dan Mims, John Moon, Jr., Keith Sinor, Dr. Ruede Wheeler, Larry Wilson Chancellor: Brenda Hellyer Other: Sandra Ramirez, Mandi Reiland, Steve Trncak, Wayne Wauters, Laurel Williamson, Teri Zamora Discussion/Information
I.	Call the Meeting to Order	Board Chair, Marie Flickinger, called the workshop to order at 5:02 p.m.
II.	Roll Call of Board Members	Marie Flickinger, Erica Davis Rouse, Dan Mims, John Moon, Jr., Keith Sinor, Dr. Ruede Wheeler, Larry Wilson
III.	Adjournment to closed or executive session pursuant to Texas Government Code Section 551.074 and 551.072 of the Texas Open Meetings Act, for the following purposes: Personnel Matters & Real Estate	 Adjourned to closed session at 5:03 p.m. a. Personnel Matters - For the purpose of considering the appointment, employment, evaluation, reassignment, duties, discipline or dismissal of a public officer or employee or to hear complaints or charges against a public officer or employee. Review Results from the Board's Self-Evaluation Assessments Board Member and Brenda Hellyer present for this item. Personnel Item Steve Trncak, Mandi Reiland, and Teri Zamora present for this portion. b. Real Estate - For the purpose of discussing the purchase, exchange, lease or value of real property. Brenda Hellyer present for this item.
IV.	Reconvene in Open Meeting	Reconvened in open meeting at 6:05 p.m.
V.	Review Action Steps from the	There was 100 % participation by Board members in completing the self-evaluation instrument. The comments

	Board Self-	were reviewed and a compiled report of comments was
	Evaluation Process	prepared by Keith Sinor (Board Secretary). Keith Sinor provided the following action steps from the Board Self-evaluation process: Board Members should strive to attend all regularly scheduled meetings and be on time so that the posted meeting can start on time. Board Members should make an increased effort to attend various College events. Board Members would like to increase continuing education by: Additional retreats to discuss community college issues and future planning in greater depth than workshops allow Presentations at workshops on federal and state issues and other issues related to the operation of a community college (i.e. Financial Aid, College Prep, etc.) Board Members agreed to complete the self-evaluation process every two years. The format should be updated prior to next evaluation period.
VI.	Review Proposed Changes to Board Bylaws	Brenda Hellyer reviewed the proposed change to the Board Bylaws. The Chancellor recommends that the Board of Trustees approve the updated Board of Trustees Bylaws which includes a revision for a bi-annual self-evaluation of the Board of Trustees. The proposed revision to the Bylaws adds a section regarding the Board of Trustees self-evaluation process which will occur bi-annually. The process will include an assessment questionnaire for all Board members to complete with summarized results compiled by the secretary or assistant secretary. Such results will be reviewed by the Board of Trustees and Chancellor at a subsequent work session. Changes to the Bylaws were discussed with the Board at its workshop on May 7, 2018.
VII.	Review of 2018- 2019 Budget Assumptions	Teri Zamora explained the Fiscal Year 2019 budget framework and process. In the process, the College has remained true to its mission and strategic plan, and the

leadership worked together and prioritized competing items to best benefit our students.

She explained that the revenue realities and assumptions include:

- the implementation of the Technology Fee at \$2 per semester credit hour will be the only overall tuition and fee increase,
- conservative growth in enrollment after adjusting to the current year's experience rate,
- continue to hold steady the Maintenance & Operation tax rate for local taxpayers along with a 2.59% preliminary estimate of growth in tax base,
- State funding is level with FY2018,
- increased interest income on cash and investments, and
- proposed increase of Child Care Center fees.

Teri reviewed the revenue projections table included in the presentation. She pointed out that the Sales and Services line item is primarily composed of the Child Care Centers.

Teri explained the Ad Valorem Tax Rates. The College has a stable history of assessed valuation growth and has been conservative in managing the tax rate. The tax rate calculations will be adjusted when the tax rolls are received in August.

She reviewed the expense realities and assumptions for the College which include: a commitment to an annual salary increase, completion and opening of new bond-financed projects, implementation of meaningful strategic initiatives, and operational and compliance necessities.

Dr. Ruede Wheeler asked about new buildings being in the budget. Teri responded that the budget includes approximations of the costs involved with new buildings.

Teri reviewed the future approach to the budget process which is to continue to embrace a proactive mode for cost control and remain true to the 2016-2018 Strategic Plan.

Erica asked about the implementation and utilization of new budget items especially with new technology. Teri answered that we have a current process on dollars spent, and we are continuing processes on tracking implementation. Brenda explained that Rob Stanicic, CIO, tracks this as well, and we are evaluating some areas of investment that may no longer be justified.

Teri reviewed data on the unrestricted expenditures per completer. The Board members were interested in receiving more information like this. Teri is in the process of compiling a report that compares this same data to other institutions in our region and size group.

Teri reviewed FY 2019 budget highlights. FY 2019 new priority strategic and operating initiatives included in the budget increase total \$5.58 million. These initiatives are designed to position the College to retain new and returning students, strengthen the College mission, and attract and retain qualified faculty and staff.

Priority budget initiatives include:

- Reallocating reductions in sports funded by unrestricted fund
- Establishing performance based salary increase and corresponding benefits
- Hiring addition of nine (9) new full-time faculty positions (after trading from athletic and other positions, and adjunct funds)
- Advancing Open Books Project (ongoing effort to advance open book efforts)
- Funding of educational planners to support Pathways & Student Success (includes nine new positions and some upgraded positions)
- Funding additional student services and financial aid support to increase student success and retention (includes four retention specialists, three financial aid advisors, and one compliance officer)
- Providing resources for Service Learning initiative
- Purchasing instructional equipment (various programs, audio/video for fine arts venues)

- Supporting safety and security enhancement measures (cybersecurity, Oracle backup, smoke detectors, vehicle upgrades, sprinkler & extinguisher replacements, and administration lobby)
- Funding ongoing upgrades to informational technology
- Providing for operational needs, includes cost increases and staffing in human resources, accounting, custodial, landscape, insurance, marketing, and debt service

Erica asked for a report on the progress of the Open Educational Resources (OER) work. She would like to see the effects of OER on student success A-C data. Brenda said that Dr. Williamson will be presenting this at an upcoming meeting.

Teri explained that the presentation in July will include more details on items discussed in this workshop.

Teri provided an overview of the proposed auxiliary budget. Larry Wilson asked for clarification on the contracted services. Teri explained that this is due to the switch to PepsiCo offset by the new Barnes and Noble (B&N) contract.

Dr. Wheeler asked for additional details on B&N. Brenda explained that there is an action item for consideration of approval in tonight's Board meeting. The estimated annual expenditure is \$4,000,000, primarily funded from restricted financial aid funds on behalf of students. This new contract will include an unrestricted signing bonus of \$700,000 along with an increase in the guaranteed commission. B&N has provided the College a monetary and capital improvement package that will complement and enhance the company's initial \$1.5 million investment in the College's facilities. During the previous contract term, B&N worked closely with the College to control and reduce resource material costs for students. It was important that this focus continue under the new contract.

Members discussed the history of working with B&N and how the bookstore operations differed when the College operated the stores.

Marie Flickinger asked for clarification on the decrease in the cafeteria budget. Teri explained that this is due to elimination of athletics programs and the decrease in the

amount of meals needed. It is not a loss just a balance from another budget area. Teri explained that she will bring additional details on contractual services to the July meeting. Brenda explained that the proposed budget was reviewed with the Finance Committee on May 22, 2018. It will go to the Board for approval at the Board Meeting on July 9, 2018. The plan is to cancel the June and July Building and Finance Committee meetings. Dan Mims asked where we are at on the reserve for state pensions. Teri explained that this amount is adjusted every vear. VIII. **Review Employee** Steve Trncak, Sandra Ramirez, and Wayne Wauters Diversification present for this item. **Status Update** Steve provided an overview of the status of the employee diversity initiatives. He explained that the College must adhere to the U.S. Equal Employment Opportunity Commission (EEOC) which makes it illegal to discriminate against a job applicant or an employee. This is a requirement at all public and private organizations. He reviewed the College's EEOC statement which is "The San Jacinto College District is committed to equal opportunity for all students, employees, and applicants without regard to race, creed, color, national origin, citizenship status, age, disability, pregnancy, religion, gender, sexual orientation, gender expression or identity, genetic information, marital status, or veteran status in accordance with applicable federal and state laws." Steve explained that the College also has to adhere to regulations of the Office of Federal Contractor Compliance Programs (OFCCP). OFCCP administers and enforces Executive Order 11246, as amended, which prohibits federal contractors and federally-assisted construction contractors and subcontractors, who do over \$10,000 in government business in one year, from discriminating in employment decisions on the basis of race, color, religion, sex, or national origin. He reviewed that an Affirmative Action Plan (AAP) is needed due to certain federal contracts entered into through the College's Continuing and Professional

Development area. In the AAP, an annual "Utilization Analysis" is conducted of the College's labor force demographics compared to the available workforce within Department of Labor's established job classifications. The AAP does not include elected officials and/or board members because they are not employees. The term "underutilization" is used when workplace diversity does not meet the same level of diversity as the recruitment area. Underutilization results in the establishment of an AAP goal, focusing on a specific job group.

Steve explained that if there are gaps, the contractor will specify in its AAP the specific procedures it will follow and the good faith efforts it will make to provide equal employment opportunity. The College has expanded efforts in outreach, recruitment, and training, as some of the affirmative steps. Employment determinations will always be based on qualifications, knowledge, skills and abilities (KSAs). The best candidate for the job will be selected.

He reviewed the various job group classifications, the historical changes at the College since 2014, and the year-to-year data comparisons. Since 2014, we have closed the gaps in four out of the seven groupings. Factors that have impacted the goal attainment are recruitment and retention enhancers, such as a successful institution, organizational culture, high engagement levels, benefits package, and work/life balance. The College has a low turnover in all employee classifications.

Marie asked how our turnover compares to other community colleges near us. Steve answered that we have average data.

Steve explained that we have made progress on postsecondary teaching occupations in the past two years, we still have a significant underutilization of Asians and individuals of more than two races in this category. We have made progress on management occupations, but we are ramping up our efforts in attaining this goal. Also, we have lost a little ground in natural resources over the last two years. This progress has been made as a result of many College-wide initiatives.

		Steve also presented history in five-year increments from 2002 through 2017 of employees by race and ethnicity. The College has seen a decrease in White employees as a percentage of the total from 71 percent to 53 percent. There have been increases in the Hispanic, Black, and Asian employees in head count and in the percentage representation compared to total employees. Brenda explained that the College will continue to build awareness among leadership teams and hiring committees, educate employees on unconscious bias, and increase recruitment efforts. Erica mentioned that it is important to try and shift perceptions or past perceptions on this topic. Brenda asked the members to report to her any issues they are hearing about applications, hiring committees, etc.
IX.	Review of Calendar	Brenda reviewed the calendar with the Board.
X.	General Discussion of Meeting Items	Brenda asked if there were any additional items the members would like to review. Erica asked for clarification on the RFP#18-19, Contract for Landscaping Services. Brenda explained that purchasing was unable to finalize negotiations on pricing with the company that had the highest points. In this case, they move to the company with the second highest points and were able to finalize pricing. Erica also asked for additional details on our current traditional and digital advertising. Brenda said she would get this information to her.
XI.	Adjournment	Workshop adjourned at 6:58 p.m.